

# A LOOK INTO FREDERICK COUNTY'S 2024 BLUEPRINT IMPLEMENTATION PLAN



## PILLAR ONE: EARLY CHILDHOOD EDUCATION

**Highest priority areas and updates in terms of challenges and strategies in providing pre-K:**

**Strategies to expand pre-K spaces available include:**

- Centralized enrollment system for pre-K
- Transition to full day pre-K
- Expansion of special education pre-K classrooms

**Challenges:**

- Limited physical space
- Private provider participation

**Collaboration with private providers (the mixed delivery system):**

**Collaboration Efforts:**

- Grant writing help/outreach regarding grant opportunities
- Collaboration with ASPIRE to discuss strategies to increase interest in mixed delivery system
- Professional Learning
- Data sharing with private providers

**Challenges:**

- Certified staffing
- Adequate funding

**Components of plan to ensure that all pre-K students are ready for kindergarten:**

**Plan components include:**

- Professional learning sessions for ECEs with the Accelerated Learning Process Program
- Alignment of curriculum with MD Early Learning Standards
- Transition supports for incoming students

**Challenge:** Available options for 3yo students

**Percentage of students demonstrating proficiency on the KRA**

**49.7%**

**Number of full day seats available (total and added in the 23-24SY)**

**1340 total, 360 added**

## PILLAR TWO: HIGH QUALITY AND DIVERSE TEACHERS AND LEADERS

**Data that demonstrates progress towards recruiting a diverse & high quality workforce:**

**Data:**

- 10% increase non white applicants
- High staff retention rate of 94.7%

**Strategies:**

- Employee Affinity Groups
- Administrative training on equitable hiring practices
- Partnerships with institutions of higher education
- Established a Recruitment Specialist

**Data that demonstrates progress towards increasing diversity in National Board Certification:**

**Data:**

- 5.6% of employees that hold active NBC are non white

**Strategies:**

- FCPS Launch program for aspiring NBC teachers
- Utilization of "talent spotting techniques"
- Expansion of visits to share info about NBC process

**Impacts of the career ladder:**

**Possible Impacts:**

- More salary advancement opportunities
- Enhancement of FCPS as a preferred employer
- Expansion of the Grow Your Own Program
- Improved recruitment and retention

**Percentage of non-white teachers in comparison to non-white students**

**10%, 50.9%**

**Teachers' minimum starting salary for 24-25SY**

**\$53,851**

## PILLAR THREE: COLLEGE AND CAREER READINESS

**Data that demonstrates trends in achievement & lack of achievement in literacy and math:**

**Literacy Data:** Shows growth; however, gaps persist for certain student groups

**Math Achievement Data:** Shows overall growth

**Strategies:**

- Implementation of High Quality Instructional Materials
- Progress monitoring and use of early interventions
- Specialized instruction training and professional development for staff

**Revised policies/practices that increase access to post college & career readiness pathways:**

**Strategies to expand access:**

- Increase in career coaches with regular professional development and community engagement
- Expansion of dual enrollment courses and associate degree opportunities
- Requests for more funding to expand CTE programs (Interactive Media Production and Mechanics/Welding)
- No cost AP exams

**Challenges:** Funding and transportation

**Collaboration with the families of students who are not on track:**

**Strategies:**

- Individualized student support plans shared with families, utilizing the Individual Counseling Record to track student progress and needs
- Drafted letter to communicate CCR standards and supports
- Broadened involvement of team to create individualized plan to offer more supports and expertise to families

**Challenges:** Communication delays

**Percentage of 10th graders that meet CCR standard**

**26.3%**

**Percentage of 9th graders on track to graduate**

**91.2%**

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## PILLAR FOUR: MORE RESOURCES FOR ALL STUDENTS TO SUCCEED

**Trends in English proficiency & instructional changes to address gaps in proficiency:**

**Trends:**

- Elementary schools show greater growth in ELA proficiency than secondary schools

**Instructional changes to address gaps:**

- Professional learning for staff
- Data analysis to better target supports
- Multilingual (ML) Program Teacher Specialist
- Expansion of course offerings
- Increased staffing

**Trends in outcomes for students with disabilities & programmatic changes to improve achievement:**

**Trends:** Across different grade levels and subject matter, students with disabilities show over all growth in achievement

**Instructional changes to address gaps:**

- Professional Learning for Special Education staff with additional pay
- Data Integration Specialist to maintain centralized student data
- Implementation of Student Support Action Plans
- Co-teaching models

**Disproportionalities in disciplinary practices & systemic changes that address root causes:**

**Trends:** Notes that FCPS tracks disciplinary data for Black students to uncover disproportionalities but further analysis of these trends is needed

**Changes that address root causes:**

- Implementation of a Student Code of Conduct
- Enhanced data monitoring systems to track suspension rates and reasoning
- MTSS framework that prioritizes crisis prevention and deescalation

Number of Community Schools

5

Use of MD Consortium on Coordinated Community Support funds?

Yes

## PILLAR FIVE: GOVERNANCE AND ACCOUNTABILITY

**Ways that the county is educating the community about the goals of the Blueprint:**

**Efforts include:**

- Creation of Blueprint resources
- Semi annual one-sheets to explain Blueprint implementation
- Blueprint Unlocked Podcast
- Blueprint Quarterly Newsletter
- Presentations at the Board of Education

**Components of a detailed engagement plan:**

**Engagement plan components:**

- Superintendent listening sessions
- Stakeholder Engagement Committees
- Broad representation on Pillar subcommittees and the Blueprint Steering Committee
- Focus groups that include students
- Public email drop box for feedback

**Challenges:** Limited feedback

**Strategies to increase the number of schools meeting minimum school funding requirements:**

**Allocation process:**

- Refined Tiered General Education Staffing Model
- Decentralization of ML program for in-school services
- Improved tracking of expenditures
- Formation of a workgroup for comprehensive solutions with a collaborative budget process
- Supervisor of Community Schools position to oversee the Concentration of Poverty grant

EXPLORE YOUR COUNTY'S FEEDBACK AND DATA:

[Frederick County Data Sheets](#)

[AIB's Feedback on Implementation Plans](#)

**READ YOUR PLAN & ENGAGE WITH YOUR BOARD OF ED!**

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